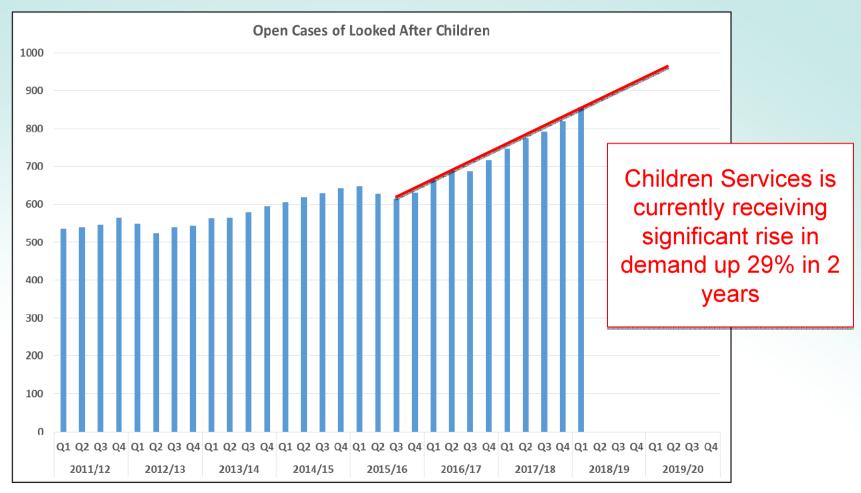


Children Services Q1 Performance



Children Services: Demand and cost pressures

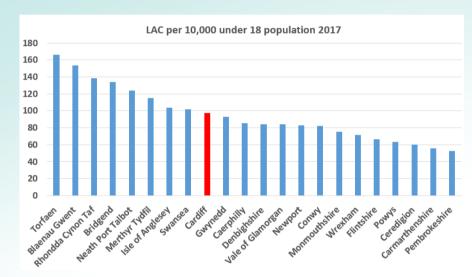


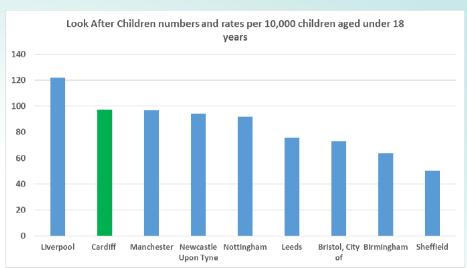






How do we compare?





Cardiff is NOT an outlier in terms of the proportion of Looked After Children







How does this compare?

| | | and rates pe | | | | | |
|-------------------|------|--------------|------|------|------|---------------|------|
| | 2013 | 2014 | 2015 | 2016 | 2017 | 4 year change | Э |
| Wales | 91 | 91 | 89 | 90 | 95 | • | 4% |
| Torfaen | 153 | 152 | 150 | 142 | 166 | _ | 9% |
| Blaenau Gwent | 96 | 102 | 98 | 139 | 154 | | 60% |
| Rhondda Cynon Taf | 124 | 130 | 124 | 125 | 138 | | 11% |
| Bridgend | 134 | 142 | 135 | 131 | 134 | | 0% |
| Neath Port Talbot | 176 | 168 | 156 | 135 | 124 | | -29% |
| Merthyr Tydfil | 145 | 140 | 131 | 113 | 115 | | -21% |
| Isle of Anglesey | 59 | 57 | 65 | 80 | 104 | | 77% |
| Swansea | 125 | 114 | 109 | 108 | 102 | | -19% |
| Cardiff | 78 | 84 | 89 | 88 | 97 | | 25% |
| Gwynedd | 85 | 78 | 81 | 88 | 93 | | 10% |
| Caerphilly | 77 | 71 | 70 | 72 | 85 | | 10% |
| Denbighshire | 83 | 84 | 83 | 89 | 84 | | 1% |
| Vale of Glamorgan | 66 | 68 | 69 | 72 | 84 | | 26% |
| Newport | 84 | 86 | 86 | 88 | 83 | | -1% |
| Conwy | 74 | 75 | 72 | 78 | 82 | | 11% |
| Monmouthshire | 55 | 56 | 60 | 73 | 75 | | 38% |
| Wrexham | 67 | 71 | 60 | 67 | 72 | | 8% |
| Flintshire | 61 | 66 | 68 | 65 | 66 | _ | 9% |
| Powys | 59 | 59 | 54 | 60 | 63 | | 7% |
| Ceredigion | 59 | 61 | 62 | 63 | 60 | | 2% |
| Carmarthenshire | 71 | 66 | 64 | 58 | 56 | | -22% |
| Pembrokeshire | 59 | 50 | 47 | 52 | 52 | | -11% |

numbers and rates per 10,000 children aged under 18 years

| | | | , | | | |
|---------------------|------|-------|------|------|------|---------------|
| | | rates | | | | |
| | 2013 | 2014 | 2015 | 2016 | 2017 | 4 year change |
| Liverpool | 106 | 111 | 110 | 114 | 122 | 15% |
| Cardiff | 78 | 84 | 89 | 88 | 97 | 25% |
| Manchester | 117 | 122 | 114 | 107 | 97 | -17% |
| Newcastle Upon Tyne | 100 | 100 | 89 | 88 | 94 | -6% |
| Nottingham | 90 | 91 | 89 | 90 | 92 | 2% |
| Leeds | 88 | 86 | 78 | 76 | 76 | -14% |
| Bristol, City of | 80 | 77 | 76 | 73 | 73 | -9% |
| Birmingham | 68 | 64 | 70 | 64 | 64 | -6% |
| Sheffield | 47 | 47 | 46 | 46 | 50 | 6% |



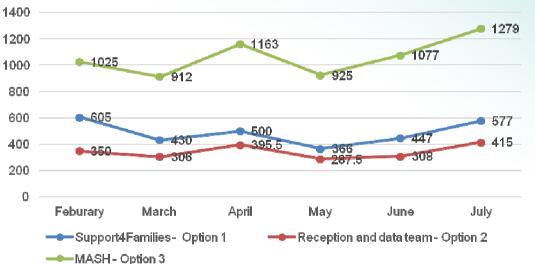


MASH Divert Phone Number Analysis - Monthly

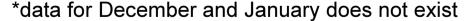
- ➤ MASH Divert Phone Number introduced in December 2017 (*data from w/c 29th Jan w/c 30th July 2018)
- > Total volume of calls through the MASH divert line during this period:

MASH Divert Number

| Month | Families - | | | Total (per month) |
|----------|------------|-------|------|----------------------|
| February | 605 | 350 | 1025 | 1980 |
| March | 430 | 306 | 912 | 1648 |
| April | 500 | 395.5 | 1163 | 2058.5 |
| May | 366 | 287.5 | 925 | 1578.5 |
| June | 447 | 308 | 1077 | 1832 |
| July | 577 | 415 | 1279 | 2271 |
| Total | 2925 | 2062 | 6381 | 11368 |



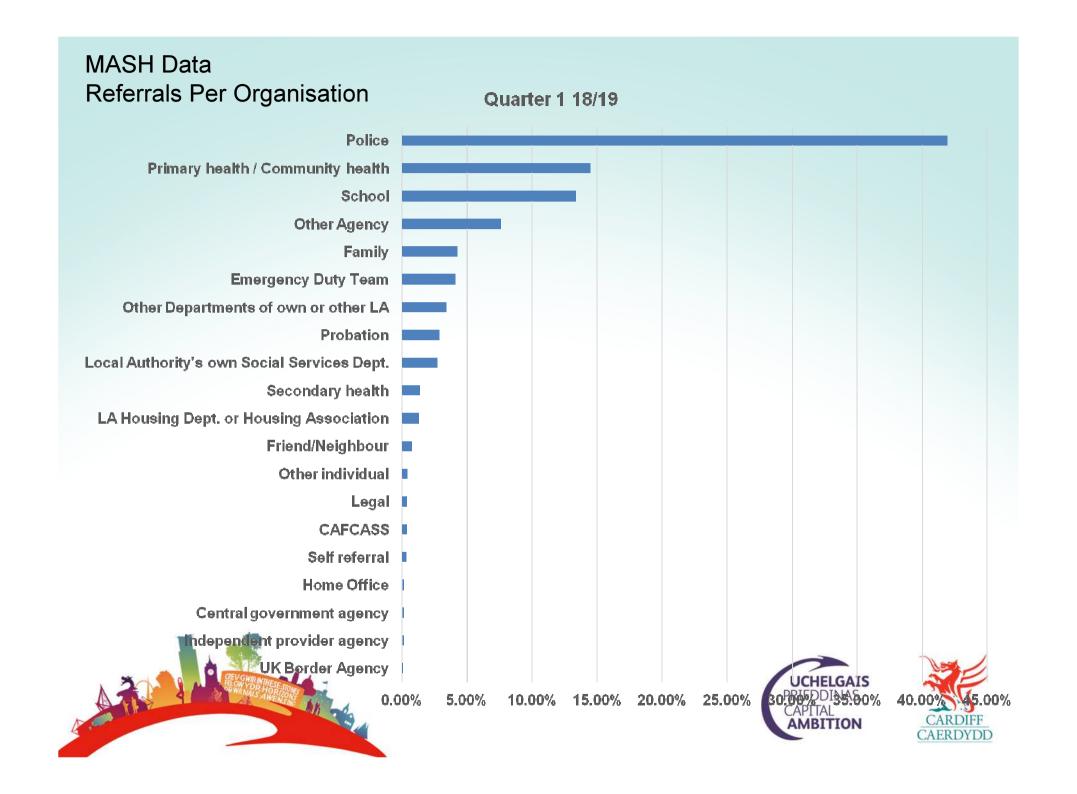
Note – February incl. w/c 29th Jan 2018



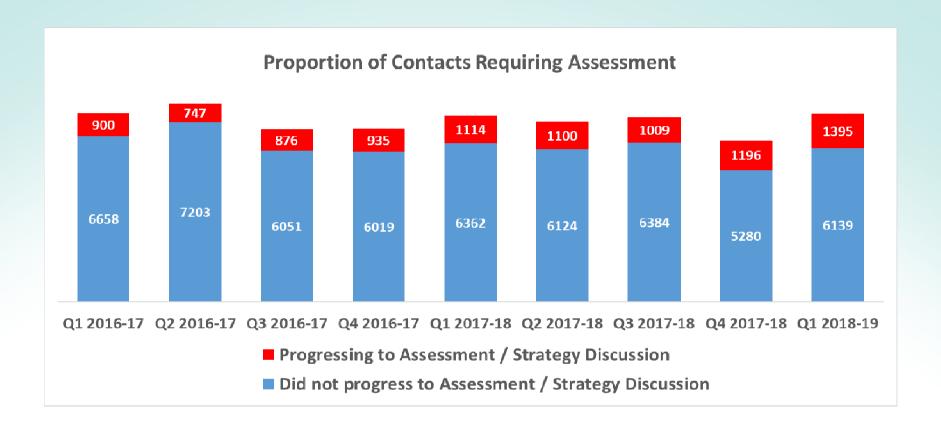








MASH Demand - Contacts / Referrals



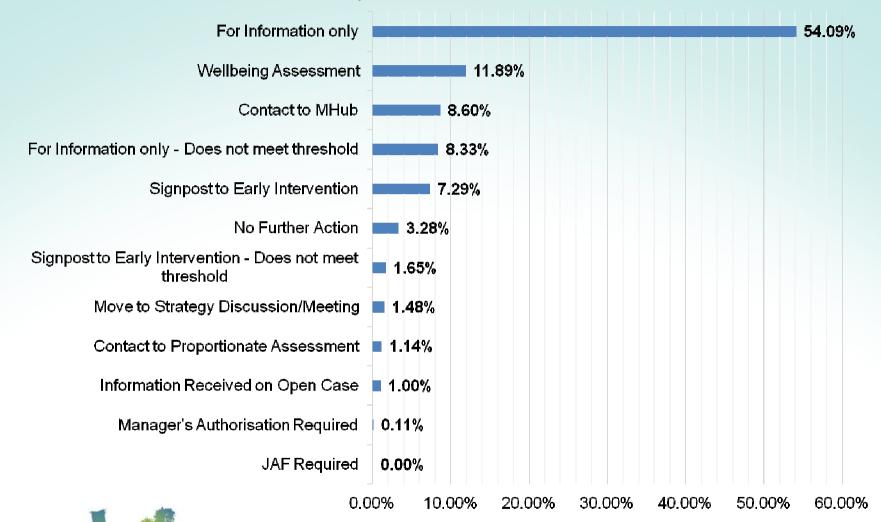






Outcomes from MASH referral

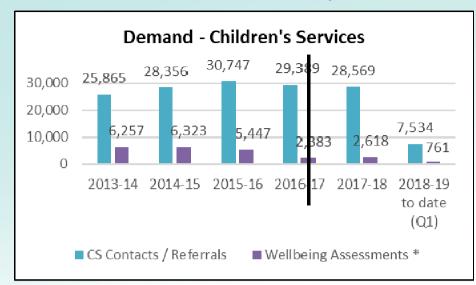
Quarter 1 2018/19

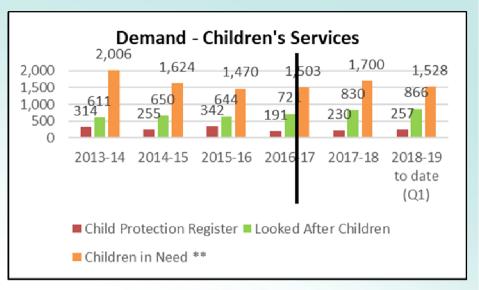






Demand – Contacts / Referrals





The above charts illustrate the level of demand that the service is experiencing now, compared with the last 5 financial years. The number of Contacts / Referrals received stabilised in 2016/17 following the introduction of the Social Services & Wellbeing (Wales) Act 2014

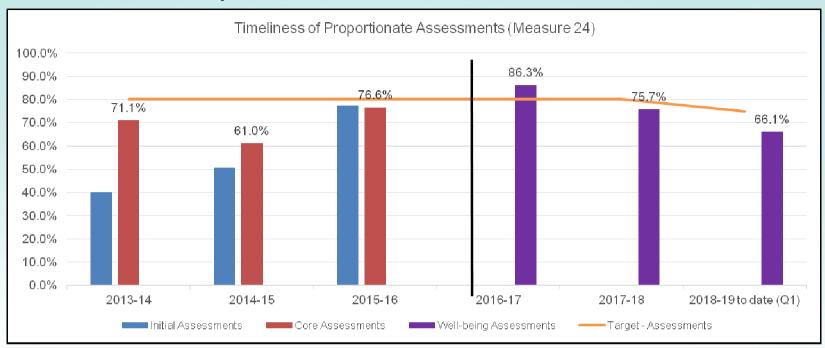
The number of Contact/Referrals received in Quarter 1 was 7,534 – a 16.3% increase from the 6,476 received in Quarter 4.







Timeliness of Proportionate Assessments



Performance in respect of timely wellbeing assessments has declined from 71% (367 / 520) in quarter 4 to 66% (503 / 761), reflecting the 46.3% increase in the number of assessments completed (761 compared with 520 in Quarter 4).

This is in the context of a 10% increase in the number of contacts requiring assessment (653 in Quarter 1 from 593 in Quarter 4 2017/18).

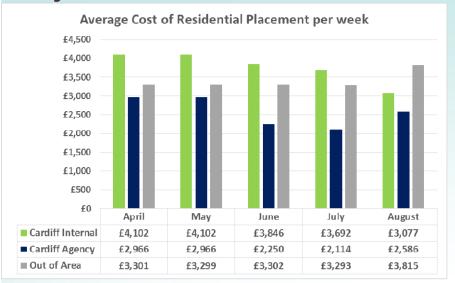
The number of wellbeing assessments that were incomplete at the end of Quarter 1 was 330 from 401 in Quarter 4, of which 34 and 60 respectively were out of time. Close monitoring will continue to be undertaken in Quarter 2 to attempt to limit the impact of the increase in demand on timeliness of completion.

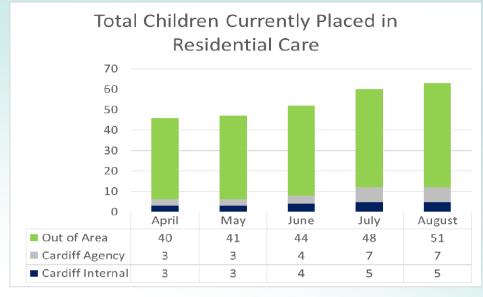


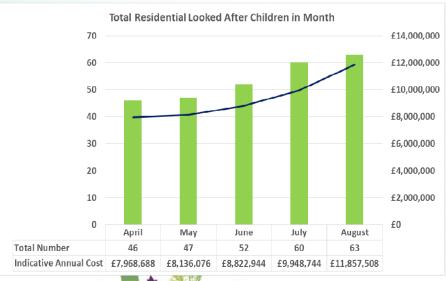




Project: Child Placements - Residential







There are 63 children living in residential homes

- 12 live in homes in Cardiff
- > 51 live in homes out of area

The Council owns and runs 1 home in Cardiff - Crosslands

Council officers have supported an external provider to open a home in Cardiff in the last 6 months

Residential placements these are now up 37% over the 1st 5 months

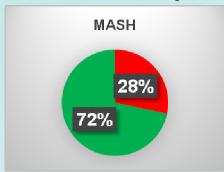
The indicative annual extra cost is c£4million

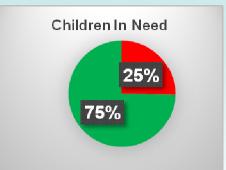


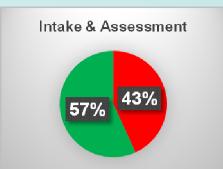


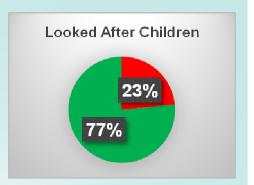


Main areas to update: Social Work Vacancies



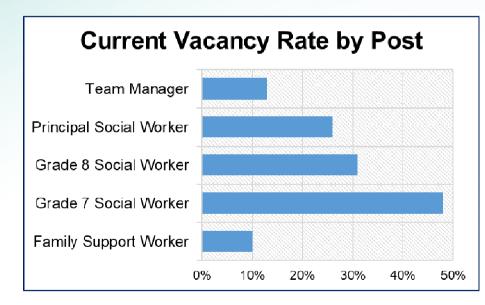






28.2% (137.3 / 487.7) Vacancy Rate in Children Services Social Worker Posts





During quarter 1 there were:

- •11 Vacancies Filled
- •48 vacancies open (17 created this quarter)
- •4 Social workers given starting date next quarter
- •7 Social Workers going through the recruitment process







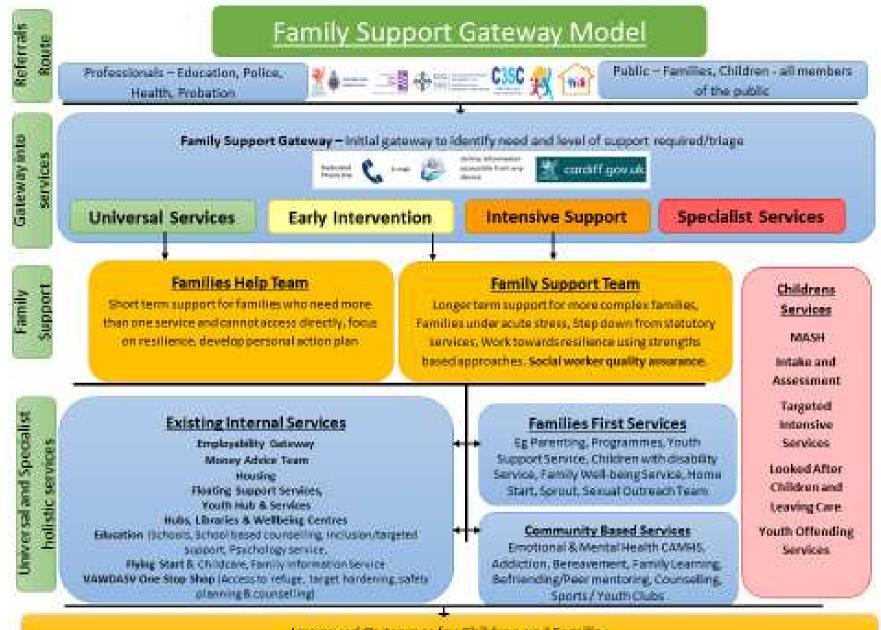
Main areas for development

- □Early Help / Support for Families New Model
- ☐Signs of Safety Development
- □Placements Project Fostering & Residential









Improved Outcomes for Children and Families





Early Help Support for Families

Next Steps

➤In August Institute of Public Care (IPC) has been commissioned to :

- Understand the effectiveness of our current family support arrangements including demand and referral patterns at the front door of our services.
- Analyse how demand into services is managed, including mapping the early help offer.
- Drawing on best evidence to consider what development or improvement opportunities there might be for the future.

➤ Cabinet Report - Review of Family Support Arrangements - 11th October

- Following a review of the early help arrangements for families and children, proposals
 for a new family support services have been developed to provide comprehensive
 information, advice and assistance to families.
- Draft Recommendation To agree the future arrangements for early help for families and children through the introduction of new family support arrangements.

➤ Aim for the new service to be operational from April 2019







Children's Services

Signs of Safety (Remodelling Children's Services)

In response to challenges facing social work practice, Cardiff Children's Services embarked on the implementing a single risk assessment framework by adopting the Signs of Safety model - a solution focused approach to social work.

Embedding the Signs of Safety approach will also assist in helping to achieve both local and national well-being outcomes as defined by Cardiff's Single Integrated Plan, 'What Matters 2010 – 2020', and the 'Well-being of Future Generations (Wales) Act 2015'



Advantages of the Signs of Safety approach

Enables practitioners to focus on the strengths, whilst considering actual and potential harm experienced by the child(ren) Encourages a strong emphasis in creating opportunities for children to be involved in the

process

Promote the need for children and families to remain together where it is safe for them to do so







Child Placements Project : Fostering Review

The **Fostering Service Review Project** aims to improve the Fostering Service in Cardiff. It is assumed at this early stage that we will work towards 3 main phases:

- •The development of the Fostering Services Business Model for Cardiff
- •The development of a Fostering Services Offer for the marketing, recruitment, support and development of Foster Carers
- •A review of the current Fostering Services structure in Cardiff to support the implementation and delivery of the new business model







Child Placements Project : Fostering Review

Benefits of the new model

- Increase the number of children who can be placed in Cardiff
- Continuity of schooling (where appropriate) following being looked after or a placement breakdown
- Reduce the reliance on residential placements, where a child's needs can be met in foster care (with potential additional wrap around support)
- Additional assistance for in-house foster carers

£ Save money £







Child Placements Project : Residential in Cardiff

Undertake a full review into residential placements fully understand the demand

 The current numbers in residential, their ages, their needs on entry into residential, their current needs, and their progression out of residential

This will inform the new model for Cardiff which will consider providing the following to meet the identified need:

- Increasing the general residential provision
- Specialist high needs provision
- Creation of crisis unit to deescalate/prevent breakdown/enable sourcing of best value placements

The model running of these will consider; in-house, council owned and tendered, private run.







Any questions?





